

Farm Charactersistics	CA-MT-8 Beef-dairy							
Farm Description	Mixed operation taking bob calves to slaughter weight (using existing facilities)							
···· ··· · · · · · · · · · · · · · · ·	Finishing ration is silage based delivered at 37 lbs/hd/day including corn silage (20.5 lb with DM30%), grass silage (6.6 lb), barley (9.9 lb with DM 86%) and ATB mineral/rumensin mix (100 g)							
	This benchmark is based on 3 farms of data; outliers were excluded as required							
			utilers were exc	uueu as requ	uneu			
Environment				Who	le Farm N	et income		
Average Annual Temperature	5.5°C	30,000						
Average Annual Precipitation	900–1150 mm	50,000						
Ecoregion	D-moist continental	20,000						
		10,000						
Physical Performance Indicators	Speckled Park							
Breed	Speckled Park							
Sale date	Year round	0 (10,000) Y						
Retained ownership	Dairy Calves	び ジ (20,000)						
% of feed purchased	100%							
Annual sales of Cattle (no. head)	81	(30,000)						
Placement weight (lbs)	86	(40,000)			_			
Sale Weight (lbs)	1565							
Days on Feed	717	(50,000)						
Average Daily Gain (lbs/day)	3.31	(60,000)						
Financial Descriptor			2020	2019	2018	2017	2016	4-yr. avg.
Operation Maturity	Medium			Net Incor	me 📕 Net C	ash Farm Income		
Whole Farm Overview		2020	201	9	2018	2017	2016	4-yr. avg
Market Revenue								
Dairy-Beef Reciepts		129,880	154,60	5 12	29,158	154,605	129,158	142,062
Crop Market Receipts		-	-		-	-	-	-
Other Farm Revenue +		-	-		-	-	-	-
Total Revenue		129,880	154,60	5 12	29,158	154,605	129,158	142,062
Expenses		2020	201	9	2018	2017	2016	4-yr. avg
Direct costs enterprises		108,350	82,86		06,778	75,746	97,630	93,433
Overhead costs		9,984	10,47		10,308	9,875	9,608	10,161
Paid labour		49,945	48,45	4 4	46,340	44,367	43,543	47,277
Rents paid		-	-		-	-	-	-
Interest paid		2,649	2,44		2,134	1,781	1,426	2,253
Depreciation		7,900	7,67		7,306	7,100	6,964	7,495
Total Farm Costs		178,828	151,91	4 17	72,866	138,869	159,170	160,619
Profits		2020	201	9	2018	2017	2016	4-yr. avg
Net Income (Total Revenue - Total Farm Cos	its)	(41,048)	9,64	3 (3	35,681)	22,114	(22,327)	(11,243
Net Cash Farm Income (excludes depreciation	on)	(48,948)	2,69	1 (4	43,708)	15,735	(30,012)	(18,558
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Footnotes:

Cost of Production: Cash Cost + Depreciation + Opportunity Costs Cash Costs = Cash cost for purchased feed, fertiliser, seeds, fuel, maintenance, land rents, interest on liabilities, wages paid, veterinary costs plus medicine, water, insurance, accounting, etc (excl. Tax) Depreciation = Linear depreciation on machinery and buildings, calculated on replacement values

Opportunity Costs = Calculated cost for using own production factors like labour (family working hours * wage for qualified local labour, land (own land * regional land rents) and capital (non-land equity * longterm government bonds interest rate)

Whole Farm Profitability = Market returns (+ coupled payments) (+ decoupled payments) - whole-farm costs +/- changes in inventory +/- capital gains/losses.

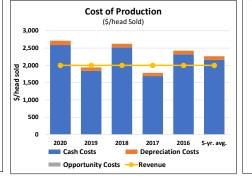
Whole Farm Net Income = Whole farm profitability + depreciation + changes in inventory + capital gains/losses. Known as: 'Net farm income' (Agri Profits, 2018) Revenue = sales of calves, cull cows, breeding stock, government payments and other revenue applicable to the specific enterprise NOTE: Feed costs are based on cost of producing if homegrown.

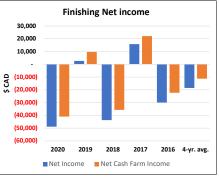




FINISHING		2020	2019	2018	2017	2016	4-yr. avg
No. of beef cattle sold per year		65	77	65	77	65	71
Note: breeding stock sales are in the cow-	calf enterprise						
REVENUE (\$/head Sold)		2020	2019	2018	2017	2016	4-yr. avg
Market Returns from Retained Ownership		1,998.15	1,998.48	1,998.15	1,998.48	1,998.15	1,998.31
Other Returns (Government payments, by-products)		-	-	-	-	-	-
Total		1,998.15	1,998.48	1,998.15	1,998.48	1,998.15	1,998.31
Costs (\$/head Sold)		2020	2019	2018	2017	2016	4-yr. avg
VARIABLE COSTS							
Animal purchases		97.92	87.73	97.92	87.73	97.92	92.83
Feed (purchase feed, fertiliser, seed, pee		1,480.55	928.17	1,449.72	839.99	1,318.05	1,174.61
Machinery (maintenance, depreciation,	contractor)	142.97	117.95	133.94	110.58	128.48	126.36
Fuel, energy, lubricants, water		30.63	32.87	39.06	29.65	33.09	33.05
Vet & medicine		30.29	18.97	29.17	18.02	27.69	24.11
Other inputs		79.47	59.04	86.55	54.98	78.23	70.01
Labour Paid Labour		768.39	629.28	712.92	576.19	669.89	671.70
Unpaid Labour		/06.59	029.20	/12.92	570.19	009.89	6/1./0
Total Variable Costs		2,630.22	1,874.00	2,549.30	1,717.15	2,353.34	2,192.67
CAPITAL COSTS		2,000.22	2,07 1100	2,5 15150	2), 27.120	2,000101	2,152.07
Insurance, taxes		18.54	15.18	17.20	13.90	16.16	16.21
Buildings (maintenance, depreciati	on)	61.69	51.92	60.15	49.31	57.33	55.77
Land Cost	0.17	01.05	51.52	00120	10101	57100	55177
Rented Land		-	-	-	-	-	-
Owned Land		-	-	-	-	-	-
Capital Costs							
Liabilities		1.67	0.85	1.16	0.51	0.65	1.05
Own capital		1.67	0.85	1.16	0.51	0.65	1.05
Total Capital Costs		83.57	68.81	79.66	64.24	74.79	74.07
TOTAL COSTS		2020	2019	2018	2017	2016	4-yr. avg
Cash Costs		2,590.59	1,842.29	2,515.41	1,688.66	2,320.35	2,159.24
Depreciation Costs		121.54	99.67	112.40	92.21	107.13	106.45
Opportunity Costs		-	-	-	-	-	-
Total Production Costs (excludes own ca	pital)	2,712.12	1,941.96	2,627.81	1,780.87	2,427.48	2,265.69
Profits		2020	2019	2018	2017	2016	4-yr. avg
Margin over operating costs		3.54	4.68	3.53	4.68	3.53	4.11
Short-term profit (cash costs)		(592.43)	156.18	(517.26)	309.81	(322.19)	(160.92)
Medium-term profit (cash + depreciation)		(713.97)	56.52	(629.65)	217.60	(429.33)	(267.38
Long-term profit (cash + depreciation + c	opportunity)	(713.97)	56.52	(629.65)	217.60	(429.33)	(267.38)
Net Income (\$/head sold)		2020	2019	2018	2017	2016	4-yr. avg
Net Income		(753.05)	34.94	(672.44)	204.36	(461.73)	(296.55
Net Cash Farm Income		(631.51)	125.23	(548.94)	287.19	(343.49)	(192.01)
Labour							
Paid Labour	hours per year	1,745	1,745	1,745	1,745	1,745	1,745
Unpaid Labour	hours per year	-	-	-	-	-	-
Return to labour input	\$/hour	2	30	3	35	9	18
Average wages (paid and calculated)	\$/hour	29	28	27	25	25	27
Net Income (annual total)		2020	2019	2018	2017	2016	4-yr. avg
Net Income	\$ per year	(48,948)	2,691	(43,708)	15,735	(30,012)	(18,558
Net Cash Farm Income	\$ per year	(41,048)	9,643	(35,681)	22,114	(22,327)	(11,243)









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RETAINED OWNERSHIP	\$/lb LW Sold	\$/hd sold	\$/lb gain
REVENUE Market Returns from Retained Ownership	2020 2.41	2020 1,998.15	2020 1.09
Other Returns (Government payments, by-products)		_,	-
Total	2.41	1,998.15	1.09
Costs (\$/Ib LW Sold) VARIABLE COSTS	2020	2020	2020
Animal purchases	0.12	97.92	0.05
Feed (purchase feed, fertiliser, seed, pesticides)	1.78	1,480.55	0.03
Machinery (maintenance, depreciation, contractor)	0.17	1,480.55	0.80
	0.04	30.63	0.08
Fuel, energy, lubricants, water			
Vet & medicine	0.04	30.29	0.02
Other inputs	0.10	79.47	0.04
Labour		700.00	
Paid Labour Unpaid Labour	0.93	768.39	0.42
Total Variable Costs	3.17	2,630.22	1.43
CAPITAL COSTS	5.17	2,030.22	1.45
Insurance, taxes	0.02	18.54	0.01
Buildings (maintenance, depreciation)	0.07	61.69	0.03
Land Cost	0.07	01.00	0.00
Rented Land Owned Land	-	-	-
Capital Costs			
Liabilities	0.00	1.67	0.00
Own capital	0.00	1.67	0.00
Total Capital Costs	0.10	83.57	0.05
TOTAL COSTS			
Cash Costs	3.12	2,590.59	1.41
Depreciation Costs	0.15	121.54	0.07
Opportunity Costs	-	121.54	-
Total Production Costs (excludes own capital)	3.27	2,712.12	1.48
Profits	2020	2020	2020
Margin over operating costs	0.94	3.54	0.00
Short-term profit (cash costs)	(0.71)	(592.43)	(0.32
Medium-term profit (cash + depreciation)	(0.86)	(713.97)	(0.39
Long-term profit (cash + depreciation + opportunity)	(0.86)	(713.97)	(0.39)
Net Income	2020	2020	2020
Net Income	(0.91)	(753.05)	(0.41)
Net Cash Farm Income	(0.76)	(631.51)	(0.34)

