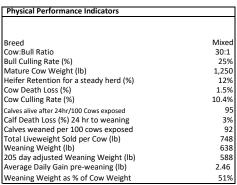
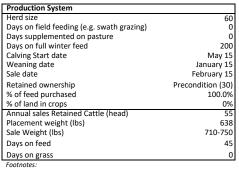
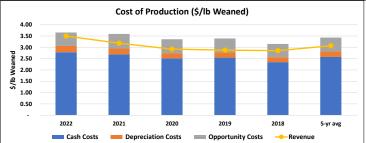


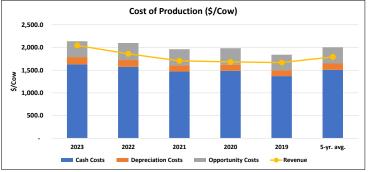
Farm Characteristics	CA-QC-3
Farm Description	A cow-calf operation that preconditions for 45 days, uses 100% purchased hay and purchases bred heifers as replacements.
Winter Feeding Ration (lbs/cow/day as fed)	200 days of 40 lb of hay, 50 g of mineral and 50 g of salt per day, provided year-round
Retained Ownership/Replacement Ration (lb/head/day as fed)	45 days of 20 lb of hay, 2.2 lb of corn, 2.2 lb of soymeal, 50 g of mineral and 50 g of salt
Disclaimer:	This benchmark is based on 5 farms of data; outliers were excluded as required. Canfax Research Services (CRS) tries to provide quality information, but we make no claims, promises, or guarantees about the accuracy, completeness, or adequacy of the information. CRS does not guarantee and accepts no legal liability arising from or connected to, the accuracy, reliability, or completeness of any material contained in our publications. Reproduction and/or electronic transmission of this publication, in whole or in part, is strictly forbidden without written consent from CRS.

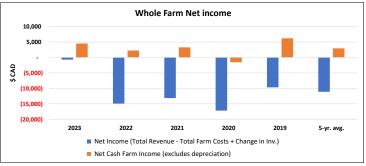
Environment	
Average Annual Temperature	5°C
Average Annual Precipitation (mm)	800-1000
	10. St. Lawrence
Ecoregion	Lowland
Stocking Rate (Animal Unit days per acre)	1 cow/acre
Fertilize Hay (yes/no)	No
Fertilize Pasture (yes/no)	No
Typical Hay Yield (tonnes/acre)	1.6
Grassland Acres (owned+rented)	60
Crop Acres (includes hay) (owned+rented)	0
Bush and other acres	50











Cost of Production: Cash Cost + Depreciation + Opportunity Costs

Cash Costs = Cash cost for purchased feed, fertiliser, seeds, fuel, maintenance, land rents, animal purchases, interest on liabilities, wages paid, veterinary costs plus medicine, water, insurance, accounting, etc (excl. Tax)

Depreciation = Linear depreciation on machinery and buildings, calculated on replacement values

Opportunity Costs = Calculated cost for using own production factors like labour (family working hours \* wage for qualified local labour, land (own land \* regional land rents) and capital (non-land equity \* lona-term a



## **Whole Farm Overview Page**

Overview							
Operation Maturity	Start-up		6.116				
Herd Size Paid Labour (livestock only) (hours)	60	Beet Animals	Sold from Retaine	ed Ownership	55		
Unpaid Labour (livestock only) (hours)	1,514						
Average wages - paid and unpaid (\$/hr)	24.31						
Revenue		2023	2022	2021	2020	2019	5-yr. avg
Market Revenue	5-yr avg	203,347	146,258	142,087	142,031	137,305	154,206
Cow-Calf	42%	104,855	74,491	70,923	73,292	69,070	78,526
Cash Crops Retained Ownership	0% 41%	98,492	71,767	71,164	68,739	68,235	75,680
Government Payments	17%	19,776	41,161	34,924	30,641	34,436	32,188
Other Farm Revenue +	0%		<u>-</u>		<u>-</u>	<u> </u>	<u>'-</u>
Total Revenue	100%	223,124	187,420	177,011	172,672	171,741	186,393
Change in Inventory		14,832	674	(217)	Ţ.	(681)	2,922
Expenses		2023	2022	2021	2020	2019	5-yr. avg
Depreciation		20,022	17,817	16,196	15,624	15,177	16,967
Machinery		14,713	12,791	11,496	11,100	10,730	12,166
Buildings		5,309	5,026	4,700	4,524	4,447	4,801
Quota econ. Accounting		-	-	-	-	-	-
Overhead costs		24,996	26,528	22,562	20,511	21,520	23,223
Land improvement		659	632	597	570	565	605
Machinery Maintenance		1,592	1,694	1,556	1,508	1,488	1,568
Buildings Maintenance		1,235	1,075	1,042	982	978	1,062
Contract labour		3,757	3,881	3,684	3,554	3,448	3,665
Diesel, Gasoline, Natural Gas		6,169	7,477	4,606	3,172	4,542	5,193
Electricity		1,010	962	837	843	880	907
Water		-	-	-	-	-	-
Farm insurance		2,962	3,059	2,905	2,802	2,718	2,889
Disability and accident insurance		643	664	630	608	590	627
Farm taxes and duties		939	970	921	888	861	916
Advisor costs		704	727	690	666	646	687
Accountant & legal fees		3,694	3,815	3,622	3,494	3,390	3,603
Phone & utilities		1,633	1,572	1,472	1,424	1,414	1,503
Other overhead costs		-	-	-	-	-	-
Wages, rent and interest payments		10,216	6,740	5,117	5,327	5,775	6,635
Paid Labour		-	-	-	-	-	-
Total land rents		10.216	- 6 740	- 5 117	-	-	
Total Interest on debt		10,216	6,740	5,117	5,327	5,775	6,635
Cow-Calf		78,789	75,366	72,438	72,602	66,528	73,145
Animal purchases		21,231	15,639	16,402	15,813	14,965	16,810
Purchased feed		51,788	53,635	50,680	52,055	47,254	51,082
Other fixed and var. costs *		5,770	6,092	5,355	4,735	4,309	5,252
Retained Ownership		103,789	75,760	72,867	75,060	70,955	79,686
Animal purchases		93,873	65,648	63,956	66,248	62,889	70,523
Purchased feed		7,703	7,700	6,948	7,044	6,165	7,112
Other fixed and var. costs *		2,214	2,411	1,963	1,767	1,900	2,051
Crop and forage		833	788	752	729	768	774
Seed		833	788	752	729	768	774
Fertilizer Herbicide		-	-	-	-	-	-
Fungicide & Insecticide		-	-	-	-	-	-
Irrigation		-	-	-	-	-	-
Contract labour Fuel costs (crop & forage)		-	-	-	-	-	-
Other crop and forage		-	-	-	-	-	-
Total Farm Costs (excludes unpaid labour)		238,645	202,998	189,932	189,853	180,724	200,430
Cash Costs (Total Farm Costs - Depreciation	n)	218,623	185,181	173,736	174,228	165,546	183,463
Depreciation & Opportunity Costs (including	,	56,839	54,634	53,014	52,442	51,995	53,785
Total Economic Costs (cash, depr, opportu	. ,	275,463	239,816	226,749	226,670	217,541	237,248
Profits		2023	2022	2021	2020	2019	5-yr. avg
Net Income (Total Revenue - Total Farm Costs +	Change in Inv.1	(689)	(14,904)	(13,137)	(17,181)	(9,663)	(11,115
		(000)	(17,507)	(13,137)	(17,101)	(3,003)	(11,113

<sup>+</sup> Other Farm Revenue includes: Other enterprises, capital gains and losses as well as calculated interest on savings based on the models previous year profits.





<sup>\*</sup>Other fixed and var. costs includes: veterinary, medicine, maintenance and spare parts, and other/miscellaneous

Cow-Calf Enterprise (\$/Cow)	2023	2022	2021	2020	2019	5 yr. avg.
No. of Cows*	60	60	60	60	60	60
Average male and female calf price (\$/head)	1,704	1,191	1,160	1,202	1,141	1,280
REVENUE						
Cow Calf	2,045	1,860	1,707	1,682	1,668	1,793
Cull animals and slaughter receipts	183	147	116	117	103	133
Breeding livestock receipts	-	-	-	-	-	-
Calf Sales and transfer to retained ownership enterprise	1,565	1,094	1,066	1,104	1,048	1,175
Government payments	297.6	618.8	524.9	460.6	517.0	483.8
Other returns	-	-	-	-	-	-
Total Cow-Calf Revenue	2,045	1,860	1,707	1,682	1,668	1,793
VARIABLE COSTS						
Animal purchases	353.8	260.6	273.4	263.5	249.4	280
Feed (purchase feed, fertiliser, seed, pesticides)	887.8	917.4	866.9	914.5	809.6	879
Machinery (maintenance, depreciation, contractor)	160.7	155.2	139.4	139.0	132.0	145
Fuel, energy, lubricants, water	57.5	71.3	45.4	34.5	45.7	51
Vet & medicine	35.0	35.3	32.9	31.2	30.4	33
Other inputs cow calf enterprise	107.0	115.4	102.1	93.4	85.1	101
Labour						
Paid Labour	-	-	-	-	-	-
Unpaid Labour	294.9	321.3	300.8	299.5	284.7	300
Total Variable Costs	1,896.7	1,876.5	1,761.0	1,775.7	1,636.9	1,789
CAPITAL COSTS						
Insurance, taxes	46.7	49.9	46.9	46.2	44.2	47
Buildings (maintenance, depreciation)	52.4	51.5	47.8	47.4	45.7	49
Land Cost	-	-	-	-	-	
Rented Land	-	-	-	-	-	-
Own Land	14.9	14.9	14.9	14.9	14.9	15
Capital Costs	-	-	-	-	-	
Liabilities	87.8	66.7	49.4	52.4	56.3	63
Own capital	39.1	40.5	42.7	47.3	43.6	43
Total Capital Costs	240.8	223.4	201.7	208.1	204.8	216
COSTS						
Cash Costs	1,628.3	1,572.7	1,469.4	1,487.7	1,370.5	1,506
Depreciation Costs	160.4	150.5	134.9	134.4	127.9	142
Opportunity Costs	348.8	376.7	358.4	361.8	343.2	358
Total Production Costs	2,137.5	2,099.9	1,962.7	1,983.8	1,841.6	2,005
Profits	2023	2022	2021	2020	2019	5-yr. avg.
Short-term profit (cash costs)	416.9	287.6	237.6	194.4	297.6	287
Medium-term profit (cash + depreciation)	256.5	137.1	102.7	60.0	169.8	145
Long-term profit (cash + depreciation + opportunity)	(92.3)	(239.6)	(255.7)	(301.7)	(173.5)	(213)
*Model Maintains a stable herd size						

\*Model Maintains a stable herd size

Costs and revenue are reported for a calendar (e.g., January to December). It reflects revenue and expenses that a producer experiences over that period. Produce rs who want a cash flow analysis typically use a calendar or agricultural year. This method is often preferred by lenders when getting evaluated for a line of credit or a loan. The model maintains a stable herd, retention rates were adjusted to ensure that.

Cash costs are the outlays over the course of the year, including machine repairs, paid labour, costs of feed production, and purchased feed. CDN COP Network bases cash costs on actual costs of production. Agri Profit\$ uses the market value for some cash costs, including feed

The cost of producing the feed on-farm and the purchased feed costs as used in that year to reflect the experience and situation of producers. Production inputs, land and any purchased feeds utilized that year are included. Rations for each type of animal and inventories are used to calculate total feed requirements. Any shortfall in production are assumed to be purchased at market value. Feed rations and yields are provided "as fed" to balance the redet. Calculated as feed cost (purchase feed + fertilizer, seed and pesticides for own feed production) + machinery cost (machinery maintenance + depreciation + contractor) + fuel, energy, lubricants and water + land cost (land

rents paid + opportunity cost own land)

Land: separated into owned and rented land, includes both crop and pastureland. Land costs = Rents paid + calculated land rents for own land (opportunity cost). By using the cost of land, the advantage that mature operations have is clearly shown as their cost structure is lower when land has been fully paid off.

Generic allocation uses percent revenues from each commodity to cover overheads and utilizes accounting data for the overhead costs. This takes the approach that overheads and fixed costs will be covered by something grown on the farm and recognizes that there are commodity price cycles where grains and livestock tend to be opposite. It is not so much concerned about each enterprise paying their way as that all overheads are covered by the mix of commodities grown. It should be recognized that as commodity prices fluctuate and revenues to each enterprise fluctuate, the shifting shares will change the cost structure for each enterprise from year to year.

Depreciation on buildings and machinery is a non-cash cost that reveals the ability of the farm to continue operating if an asset needs replacement.

Differences in depreciation costs between AgriProfit\$ and the CDN COP Network primarily comes from the use of specific (AgriProfit\$) versus generic (CDN COP Network) allocation. Where generic allocation results in machinery depreciation used for feed production to show up in the cow-calf enterprise as that is where revenue is generated. In contrast, specific allocation removes that cost and since feed is treated at market value, machinery depreciation for feed production is treated as a cash cost. This results in the CDN COP Network typically having lower cash costs and higher depreciation costs than what is reported in AgriProfit\$.

## Opportunity Costs

Opportunity costs are the non-cash costs that reveal the opportunity of using different resources. These costs can include Unpaid labour, renting out land, the opportunity of selling or buying feed production, and return to own capital.

Land: The Opportunity costs of land are the rents for new contracts if the farm rents out owned land. It reflects the future cost of renting land. If the producers' profits of utilizing the land outweigh the profits of renting the land, Labour: The opportunity costs of labour are the calculated wage for family labour, either off-farm salary or farm manager salary. It is important to note that the opportunity cost of labour are the calculated wage for family labour, either off-farm salary or farm manager salary. It is important to note that the opportunity cost of labour reflects the income you can receive for

the same type of labour Capital: The opportunity cost of capital is the interest rate for long-term government bonds multiplied by the equity without land (values of machines, buildings, livestock, circulating capital, less total loans). If the producers' return on capital through farm and ranch production of an enterprise is greater than investing elsewhere then, continuous production should be preferred.

Often cow-calf COP is expressed as dollars per cow wintered (\$/cow wintered) which adjusts the calf price per head for the number of calves sold per 100 cows. When evaluating overall cost structure to identify areas for improvement, or comparing to a benchmark, this is sufficient.

However, a per unit cost provides producers with their break-even cost, allowing them to compare with posted market prices for their calves' average weight category. This break-even price will depend on the percentage of calves weaned that year from the cow herd. The higher percent weaned, the lower per pound the break-even price will be.





Cow-Calf Enterprise (\$/lb Weaned)	2023	2022	2021	2020	2019	5 yr. avg.
Pounds Weaned	35,075	35,075	35,075	35,075	35,075	35,075
Average male and female weaning weight (lbs)	638	638	638	638	638	
Average male and female calf price at weaning (\$/lb)	2.67	1.87	1.82	1.89	1.79	2.01
REVENUE						
Cow Calf Operation	3.50	3.18	2.92	2.88	2.85	3.07
Cull animals and slaughter receipts	0.31	0.25	0.20	0.20	0.18	0.23
Breeding livestock receipts	-	-	-	-	-	-
Calf Sales and transfer to retained ownership enterprise	2.68	1.87	1.82	1.89	1.79	2.01
Government payments	0.51	1.06	0.90	0.79	0.88	0.83
Other returns	-	-	-	-	-	-
Total Cow-Calf Revenue	3.50	3.18	2.92	2.88	2.85	3.07
VARIABLE COSTS						
Animal purchases	0.61	0.45	0.47	0.45	0.43	0.48
Feed (purchase feed, fertiliser, seed, pesticides)	1.52	1.57	1.48	1.56	1.38	1.50
Machinery (maintenance, depreciation, contractor)	0.27	0.27	0.24	0.24	0.23	0.25
Fuel, energy, lubricants, water	0.10	0.12	0.08	0.06	0.08	0.09
Vet & medicine	0.06	0.06	0.06	0.05	0.05	0.06
Other inputs cow calf enterprise	0.18	0.20	0.17	0.16	0.15	0.17
Labour						
Paid Labour	-	-	-	-	-	-
Unpaid Labour	0.50	0.55	0.51	0.51	0.49	0.51
Total Variable Costs	3.2	3.2	3.0	3.0	2.8	3.1
CAPITAL COSTS						
Insurance, taxes	0.08	0.09	0.08	0.08	0.08	0.08
Buildings (maintenance, depreciation)	0.09	0.09	0.08	0.08	0.08	0.08
Land Cost						
Rented Land	-	-	-	-	-	-
Owned Land	0.03	0.03	0.03	0.03	0.03	0.03
Capital Costs						
Liabilities	0.15	0.11	0.08	0.09	0.10	0.11
Own capital	0.07	0.07	0.07	0.08	0.07	0.07
Total Capital Costs	0.4	0.4	0.3	0.4	0.4	0.4
COSTS						
Cash Costs	2.79	2.69	2.51	2.54	2.34	2.58
Depreciation Costs	0.27	0.26	0.23	0.23	0.22	0.24
Opportunity Costs	0.60	0.64	0.61	0.62	0.59	0.61
Total Production Costs	3.66	3.59	3.36	3.39	3.15	3.43
Profits	2023	2022	2021	2020	2019	5-yr. avg.
Short-term profit (cash costs)	0.71	0.49	0.41	0.33	0.51	0.49
Medium-term profit (cash + depreciation)	0.44	0.23	0.18	0.10	0.29	0.25
Long-term profit (cash + depreciation + opportunity)	(0.16)	0.25	0.20	0.20	0.25	0.23

agricultural year. This method is often preferred by lenders when getting evaluated for a line of credit or a loan. The model maintains a stable herd, retention rates were adjusted to ensure that. Cash Costs Costs and revenue are reported for a calendar (e.g. January to December). It reflects revenue and expenses that a producer experiences over that period. Produce rs who want a cash flow analysis typically use a calendar or

Cash costs are the outlays over the course of the year, including machine repairs, paid labour, costs of feed production, and purchased feed. CDN COP Network bases cash costs on actual costs of production. Agri Profit\$ uses the

The cost of producing the feed on-farm and the purchased feed costs as used in that year to reflect the experience and situation of producers. Production inputs, land and any purchased feeds utilized that year are included.

Rations for each type of animal and inventories are used to calculate total feed requirements. Any shortfall in production are assumed to be purchased at market value. Feed rations and yields are provided "as feed" to balance the model. Below are the included costs for feed production:

Feed: Calculated as feed cost (purchase feed + fertilizer, seed and pesticides for own feed production) + machinery cost (machinery maintenance + depreciation + contractor) + fuel, energy, lubricants and water + land cost (land rents paid + opportunity cost own land)

Land: separated into owned and rented land, includes both crop and pastureland. Land costs = Rents paid + calculated land rents for own land (opportunity cost). By using the cost of land, the advantage that mature operations have is clearly shown as their cost structure is lower when land has been fully paid off.

Allocation

Generic allocation uses percent revenues from each commodity to cover overheads and utilizes accounting data for the overhead costs. This takes the approach that overheads and fixed costs will be covered by something grown on the farm and recognizes that there are commodity price cycles where grains and livestock tend to be opposite. It is not so much concerned about each enterprise paying their way as that all overheads are covered by the mix of commodities grown. It should be recognized that as commodity prices fluctuate and revenues to each enterprise fluctuate, the shifting shares will change the cost structure for each enterprise from year to year.

Depreciation on buildings and machinery is a non-cash cost that reveals the ability of the farm to continue operating if an asset needs replacement.

Differences in depreciation costs between AgrProfit\$ and the CDN COP Network primarily comes from the use of specific (AgrIProfit\$) versus generic (CDN COP Network) allocation. Where generic allocation results in machinery depreciation used for feed production to show up in the cow-calf enterprise as that is where revenue is generated. In contrast, specific allocation removes that cost and since feed is treated at market value, machinery depreciation for feed production is treated as a cash cost. This results in the CDN COP Network typically having lower cash costs and higher depreciation costs than what is reported in AgriProfit\$.

# Opportunity Costs

Opportunity costs are the non-cash costs that reveal the opportunity of using different resources. These costs can include Unpaid labour, renting out land, the opportunity of selling or buying feed production, and return to own

Land: The Opportunity costs of land are the rents for new contracts if the farm rents out owned land. It reflects the future cost of renting land. If the producers' profits of utilizing the land outweigh the profits of renting the land, utilizing owned land for production should be preferred and vice-versa.

Labour: The opportunity costs of labour are the calculated wage for family labour, either off-farm salary or farm manager salary. It is important to note that the opportunity cost of labour reflects the income you can receive for

the same type of labour. Capital: The opportunity cost of capital is the interest rate for long-term government bonds multiplied by the equity without land (values of machines, buildings, livestock, circulating capital, less total loans). If the producers' return on capital through farm and ranch production of an enterprise is greater than investing elsewhere then, continuous production should be preferred.

Unit Reported

Often cow-calf COP is expressed as dollars per cow wintered (S/cow wintered) which adjusts the calf price per head for the number of calves sold per 100 cows. When evaluating overall cost structure to identify areas for

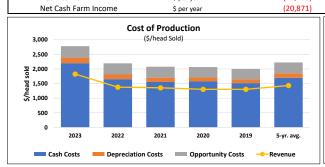
intercurve and to the Expressed as unlar specific warmineted (your winneted winner adjusts the Cair price per nead of the number of cares soid per 100 claws. When evaluating over an cost structure to the first of the improvement, or comparing to a benchmark, this is sufficient.

However, a per unit cost provides producers with their break-even cost, allowing them to compare with posted market prices for their calves' average weight category. This break-even price will depend on the percentage of calves weaned that year from the cow herd. The higher percent weaned, the lower per pound the break-even price will be.





RETAINED OWNERSHIP		2023	2022	2021	2020	2019	5-yr. avg.
No. of beef cattle sold per year		55	55	55	55	55	55
Note: breeding stock sales are in the cow-calf enterprise							
Placement weight (lbs)	638						
Sale Weight (lbs)	710-750						
Days on Feed	45						
Average Daily Gain (lbs/day)	2.22						
REVENUE (\$/head Sold)		2023	2022	2021	2020	2019	5-yr. avg.
Market Returns from Retained Ownership		1,790.76	1,304.86	1,293.89	1,249.80	1,240.64	1,375.99
Other Returns (Government payments, by-products)		34.88	73.33	62.33	54.67	62.10	57.46
Total Revenue		1,825.64	1,378.18	1,356.22	1,304.47	1,302.74	1,433.45
Costs (\$/head Sold)		2023	2022	2021	2020	2019	5-yr. avg.
VARIABLE COSTS							
Animal purchases		1,706.77	1,193.60	1,162.84	1,204.52	1,143.44	1,282.23
Feed (purchase feed, fertiliser, seed, pesticides)		140.30	140.22	126.53	128.28	112.30	129.53
Machinery (maintenance, depreciation, contractor)		189.46	164.63	152.18	142.22	140.84	157.86
Fuel, energy, lubricants, water		67.80	75.65	49.49	35.33	48.74	55.40
Vet & medicine		1.72	1.60	1.41	1.28	1.24	1.45
Other inputs		95.48	97.05	86.88	79.98	82.31	88.34
Labour							
Paid Labour		- 247.70	240.00	-	205.40	-	-
Unpaid Labour		347.70	340.89	328.28	306.48	303.77	325.42
Total Variable Costs		2,549.23	2,013.65	1,907.61	1,898.08	1,832.63	2,040.24
CAPITAL COSTS							
Insurance, taxes		34.39	33.72	32.47	30.32	30.05	32.19
Buildings (maintenance, depreciation)		61.80	54.69	52.21	48.45	48.78	53.18
Land Cost  Rented Land						_	
Owned Land		0.34	0.32	0.33	0.32	0.32	0.33
Capital Costs		0.54	0.32	0.55	0.32	0.32	0.55
Liabilities		89.95	49.82	39.14	40.63	43.56	52.62
Own capital		44.37	41.27	44.99	46.86	45.14	44.53
Total Capital Costs		230.85	179.83	169.14	166.57	167.85	182.85
TOTAL COSTS							
TOTAL COSTS		2 100 00	1 (51 20	1 555 00	4 572 54	1 51 4 01	1 (00 02
Cash Costs Depreciation Costs		2,198.60 189.08	1,651.28 159.71	1,555.89 147.26	1,573.51 137.49	1,514.81 136.45	1,698.82 154.00
Opportunity Costs		392.41	382.49	373.60	353.65	349.23	370.27
Total Production Costs (excludes own capital)		2,780.09	2,193.47	2,076.75	2,064.65	2,000.48	2,223.09
Durstin		2022	2022	2021	2020	2010	F
Profits Short term profit (each costs)		2023	(272.00)	2021	2020	2019	5-yr. avg.
Short-term profit (cash costs)  Medium-term profit (cash + depreciation)		(372.96) (562.04)	(273.09) (432.80)	(199.67) (346.93)	(269.04) (406.52)	(212.06) (348.51)	(265.36) (419.36)
Long-term profit (cash + depreciation + opportunity)		(954.45)	(815.29)	(720.53)	(760.17)	(697.74)	(789.64)
Net Income (\$/head sold)		2023	2022	2021	2020	2019	5-yr. avg.
Net Income (3/11ead sold)		(298.88)		(358.25)		(369.24)	(374.15)
Net Income Net Cash Farm Income		(379.48)	(431.14) (283.69)	(358.25)	(413.22) (275.73)	(220.42)	(374.15)
Labour							
Paid Labour hours per y	rear	-	-	-	-	-	
Unpaid Labour hours per y		787	747	757	733	749	754
Return to labour input \$/hour		(42.4)	(35)	(28)	(34)	(29)	(34)
Average wages (paid and calculated) \$/hour		24	25	24	23	22	24
Net Income (annual total)		2023	2022	2021	2020	2019	5-yr. avg.
Net Income (annual total)  Net Income \$ per year		<b>2023</b> (16,438)	<b>2022</b> (23,713)	<b>2021</b> (19,704)	<b>2020</b> (22,727)	<b>2019</b> (20,308)	5-yr. avg. (20,578)



**Retained Ownership Net income** (20,000) (25,000) 2023 2022 2021 2020 2019 ■ Net Income ■ Net Cash Farm Income

NOTE: Feed costs are based on cost of production if homegrown.





Market Returns from Retained Ownership         2.45         1,790.76         19.33           Other Returns (Government payments, by-products)         0.05         34.88         0.31           Total         2.50         1,825.64         19.77           Costs (\$/Ib LW Sold)         2023         2023         2023           VARIABLE COSTS         Animal purchases         2.34         1,706.77         18.4           Feed (purchases         2.39         1,936         2.03           Machinery (maintenance, depreciation, contractor)         0.26         189.46         2.00           Fuel, energy, lubricants, water         0.09         67.80         0.7           Evel & medicine         0.00         0.17         0.00           Other inputs         0.13         95.48         1.0           Labour         -         -         -         -           Upgald Labour         0.48         347.70         3.7           Total Variable Costs         3.49         2,549.23         27.5           CAPTIAL COSTS         1         -         -         -           Insurance, taxes         0.05         34.39         0.3           Buildings (maintenance, depreciation)         0.08         61.80 <th>RETAINED OWNERSHIP</th> <th>\$/lb LW Sold</th> <th>\$/hd sold</th> <th>\$/lb gain</th>	RETAINED OWNERSHIP	\$/lb LW Sold	\$/hd sold	\$/lb gain
Other Returns (Government payments, by-products)         0.05         34.88         0.37           Total         2.50         1,825.64         19.77           Costs (\$/Ib LW Sold)         2023         2023         202           VARIABLE COSTS         2.34         1,706.77         18.45           Feed (purchase feed, fertiliser, seed, pesticides)         0.19         140.30         1.5           Feed (purchase feed, fertiliser, seed, pesticides)         0.19         140.30         1.5           Fuel, energy, lubricants, water         0.09         67.80         0.7           Vet & medicine         0.00         1.72         0.0           Other inputs         0.13         95.48         1.0           Labour         -         -         -         -           Paid Labour         -         -         -         -         -           Unpaid Labour         0.48         347.70         3.7         -	REVENUE	2023	2023	2023
Total         2.50         1,825.64         19.77           Costs (\$/lb LW Sold)         2023         2023         2023           VARIABLE COSTS         3.23         1,706.77         18.41           Animal purchases         2.34         1,706.77         18.43           Feed (purchase feed, fertiliser, seed, pesticides)         0.19         140.30         1.55           Machinery (maintenance, depreciation, contractor)         0.26         189.46         2.0           Fuel, energy, lubricants, water         0.09         67.80         0.77           Vet & medicine         0.00         1.72         0.0           Other inputs         0.13         95.48         1.0           Labour         2         -         -         -         -           Unpaid Labour         0.48         347.70         3.73	Market Returns from Retained Ownership	2.45	1,790.76	19.33
Costs (\$/lb LW Sold)         2023         2023         2023           VARIABLE COSTS         Animal purchases         2.34         1,706.77         18.4           Feed (purchase feed, fertiliser, seed, pesticides)         0.19         140.30         1.5           Machinery (maintenance, depreciation, contractor)         0.26         189.46         2.0           Fuel, energy, lubricants, water         0.09         67.80         0.7           Fuel, energy, lubricants, water         0.09         67.80         0.7           Vet & medicine         0.00         1.72         0.0           Other inputs         0.13         95.48         1.0           Labour         0.13         95.48         1.0           Unpaid Labour         0.48         347.70         3.7           Total Variable Costs         3.49         2,549.23         27.5           CAPITAL COSTS         3.43         2,549.23         27.5           Rented Land         0.05         34.39         0.3           Buildings (maintenance, depreciation)         0.08         61.80         0.6           Land Cost         8         61.80         0.6           Rented Land         0.00         0.34         0.0	Other Returns (Government payments, by-products)	0.05	34.88	0.38
VARIABLE COSTS         Animal purchases       2.34       1,706.77       18.4         Feed (purchase feed, fertiliser, seed, pesticides)       0.19       140.30       1.5         Machinery (maintenance, depreciation, contractor)       0.26       189.46       2.0         Fuel, energy, lubricants, water       0.09       67.80       0.7         Vet & medicine       0.00       1.72       0.0         Other inputs       0.13       95.48       1.0         Labour       -       -       -         Paid Labour       0.48       347.70       3.7         Total Variable Costs       3.49       2,549.23       27.5         CAPITAL COSTS       0.05       34.39       0.3         Insurance, taxes       0.05       34.39       0.3         Buildings (maintenance, depreciation)       0.08       61.80       0.6         Land Cost       0.00       0.34       0.0         Rented Land       -       -       -         Owned Land       0.00       0.34       0.0         Capital Costs       0.12       89.95       0.9         Liabilities       0.12       89.95       0.9         Own capital	Total	2.50	1,825.64	19.71
Animal purchases         2.34         1,706.77         18.45           Feed (purchase feed, fertiliser, seed, pesticides)         0.19         140.30         1.55           Machinery (maintenance, depreciation, contractor)         0.26         189.46         2.00           Fuel, energy, lubricants, water         0.09         67.80         0.77           Vet & medicine         0.00         1.72         0.00           Other inputs         0.13         95.48         1.0           Labour         -         -         -         -           Unpaid Labour         0.48         347.70         3.75           Total Variable Costs         3.49         2,549.23         27.57           CAPITAL COSTS         3.49         2,549.23         27.57           CAPITAL COSTS         3.49         2,549.23         27.57           CAPITAL COSTS         3.00         0.08         61.80         0.61           Land Cost         -         -         -         -         -           Rented Land         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         -         - </td <td></td> <td>2023</td> <td>2023</td> <td>2023</td>		2023	2023	2023
Feed (purchase feed, fertiliser, seed, pesticides)         0.19         140.30         1.5           Machinery (maintenance, depreciation, contractor)         0.26         189.46         2.0           Fuel, energy, lubricants, water         0.09         67.80         0.7           Vet & medicine         0.00         1.72         0.00           Other inputs         0.13         95.48         1.0           Labour         -         -         -         -           Paid Labour         0.48         347.70         3.7           Total Variable Costs         3.49         2,549.23         27.5           CAPITAL COSTS         Insurance, taxes         0.05         34.39         0.3           Buildings (maintenance, depreciation)         0.08         61.80         0.6           Land Cost         -         -         -         -           Rented Land         -         -         -         -         -           Owned Land         0.00         0.34         0.0         0.0         0.34         0.0           Capital Costs         0.12         89.95         0.9         0.9         0.9         0.9         0.9         0.9         0.9         0.9         0.9				
Machinery (maintenance, depreciation, contractor)         0.26         189.46         2.00           Fuel, energy, lubricants, water         0.09         67.80         0.77           Vet & medicine         0.00         1.72         0.00           Other inputs         0.13         95.48         1.00           Labour         -         -         -         -         -           Paid Labour         0.48         347.70         3.75	•		1,706.77	18.42
Fuel, energy, lubricants, water         0.09         67.80         0.77           Vet & medicine         0.00         1.72         0.00           Other inputs         0.13         95.48         1.00           Labour         -         -         -         -           Unpaid Labour         0.48         347.70         3.77           Total Variable Costs         3.49         2,549.23         27.55           CAPITAL COSTS           Insurance, taxes         0.05         34.39         0.3           Buildings (maintenance, depreciation)         0.08         61.80         0.6           Land Cost         -         -         -           Rented Land         -         -         -         -           Owned Land         0.00         0.34         0.0           Capital Costs         0.12         89.95         0.9           Own capital         0.06         44.37         0.4           Total Capital Costs         3.01         2,198.60         23.7           Cash Costs         3.01         2,198.60         23.7           Depreciation Costs         3.01         2,198.60         23.7           Total Production Costs (excludes	· · · · · · · · · · · · · · · · · · ·			1.51
Vet & medicine         0.00         1.72         0.00           Other inputs         0.13         95.48         1.01           Labour         -         -         -         -           Paid Labour         0.48         347.70         3.73           Total Variable Costs         3.49         2,549.23         27.52           CAPITAL COSTS         -				2.05
Other inputs       0.13       95.48       1.00         Labour       Paid Labour       -        -       -       -       -       -       -       -       -       -       -       -       -       -       -       -        -       -       -       -       -       -       -       -       -       -       -       -       -       -       -        -       -       -       -       -       -       -       -       -       -       -       -       -       -       -        -       -       -       -       -       -       -       -       -       -       -       -       -       -       -        -       -       -       -       -       -       -       -       -       -       -       -       -       -       -        -       -       -       -       -       -       -       -       -       -       - <th< td=""><td></td><td></td><td></td><td>0.73</td></th<>				0.73
Labour       -        -       -       -       -       -       -       -       -       -       -       -       -       -       -       -        -       -       -       -       -       -       -       -       -       -       -       -       -       -       -        -       -       -       -       -       -       -       -       -       -       -       -       -       -       -        -       -       -       -       -       -       -       -       -       -       -       -       -       -       -        -       -       -       -       -       -       -       -       -       -       - <th< td=""><td>Vet &amp; medicine</td><td>0.00</td><td>1.72</td><td>0.02</td></th<>	Vet & medicine	0.00	1.72	0.02
Poid Labour         - <th< td=""><td>Other inputs</td><td>0.13</td><td>95.48</td><td>1.03</td></th<>	Other inputs	0.13	95.48	1.03
Unpaid Labour   0.48   347.70   3.75     Total Variable Costs   3.49   2,549.23   27.55     CAPITAL COSTS	Labour			
Total Variable Costs   3.49   2,549.23   27.55	Paid Labour	-	-	-
CAPITAL COSTS   Insurance, taxes   0.05   34.39   0.35   Buildings (maintenance, depreciation)   0.08   61.80   0.66   Land Cost   Rented Land	Unpaid Labour	0.48	347.70	3.75
Insurance, taxes   0.05   34.39   0.3     Buildings (maintenance, depreciation)   0.08   61.80   0.60     Land Cost   Rented Land       Owned Land   0.00   0.34   0.00     Capital Costs	Total Variable Costs	3.49	2,549.23	27.52
Buildings (maintenance, depreciation)         0.08         61.80         0.66           Land Cost Rented Land         0.00         0.34         0.00           Owned Land         0.00         0.34         0.00           Capital Costs         0.12         89.95         0.95           Own capital         0.06         44.37         0.4           Total Capital Costs         0.32         230.85         2.4           TOTAL COSTS           Cash Costs         3.01         2,198.60         23.75           Depreciation Costs         0.26         189.08         2.06           Opportunity Costs         0.54         392.41         4.2           Total Production Costs (excludes own capital)         3.81         2,780.09         30.0           Profits         2023         2023         2023           Margin over operating costs         1.55         5.14         0.0           Short-term profit (cash + depreciation)         (0.51)         (372.96)         (4.0           Medium-term profit (cash + depreciation)         (0.77)         (562.04)         (6.0           Long-term profit (cash + depreciation + opportunity)         (1.31)         (954.45)         (10.3)           Net Income	CAPITAL COSTS			
Land Cost Rented Land       2       2         Owned Land       0.00       0.34       0.00         Capital Costs       Usabilities       0.12       89.95       0.9         Own capital       0.06       44.37       0.4         Total Capital Costs       0.32       230.85       2.4         TOTAL COSTS         Cash Costs       3.01       2,198.60       23.7         Depreciation Costs       0.26       189.08       2.0         Opportunity Costs       0.54       392.41       4.2         Total Production Costs (excludes own capital)       3.81       2,780.09       30.0         Profits       2023       2023       202         Margin over operating costs       1.55       5.14       0.0         Short-term profit (cash costs)       (0.51)       (372.96)       (4.0         Medium-term profit (cash + depreciation)       (0.77)       (562.04)       (6.0         Long-term profit (cash + depreciation + opportunity)       (1.31)       (954.45)       (10.3)         Net Income       2023       2023       2023       2023         Net Income       (0.41)       (298.88)       (3.2)	Insurance, taxes	0.05	34.39	0.37
Rented Land	Buildings (maintenance, depreciation)	0.08	61.80	0.67
Owned Land Capital Costs Liabilities         0.00         0.34         0.00           Capital Costs Liabilities         0.12         89.95         0.9           Own capital         0.06         44.37         0.4           Total Capital Costs         0.32         230.85         2.4           TOTAL COSTS           Cash Costs         3.01         2,198.60         23.7           Depreciation Costs         0.26         189.08         2.0           Opportunity Costs         0.54         392.41         4.2           Total Production Costs (excludes own capital)         3.81         2,780.09         30.0           Profits         2023         2023         202           Margin over operating costs         1.55         5.14         0.0           Short-term profit (cash costs)         (0.51)         (372.96)         (4.0           Medium-term profit (cash + depreciation)         (0.77)         (562.04)         (6.0           Long-term profit (cash + depreciation + opportunity)         (1.31)         (954.45)         (10.30)           Net Income         2023         2023         2023         2023				
Capital Costs         Liabilities       0.12       89.95       0.95         Own capital       0.06       44.37       0.4         Total Capital Costs       0.32       230.85       2.4         TOTAL COSTS         Cash Costs       3.01       2,198.60       23.73         Depreciation Costs       0.26       189.08       2.06         Opportunity Costs       0.54       392.41       4.2         Total Production Costs (excludes own capital)       3.81       2,780.09       30.00         Profits       2023       2023       2023       202         Margin over operating costs       1.55       5.14       0.00         Short-term profit (cash costs)       (0.51)       (372.96)       (4.00         Medium-term profit (cash + depreciation)       (0.77)       (562.04)       (6.00         Long-term profit (cash + depreciation + opportunity)       (1.31)       (954.45)       (10.30         Net Income       2023       2023       2023       2023         Net Income       (0.41)       (298.88)       (3.22)		-	-	-
Liabilities         0.12         89.95         0.99           Own capital         0.06         44.37         0.4           Total Capital Costs         0.32         230.85         2.4           TOTAL COSTS           Cash Costs         3.01         2,198.60         23.7           Depreciation Costs         0.26         189.08         2.0           Opportunity Costs         0.54         392.41         4.2           Total Production Costs (excludes own capital)         3.81         2,780.09         30.0           Profits         2023         2023         2023           Margin over operating costs         1.55         5.14         0.0           Short-term profit (cash costs)         (0.51)         (372.96)         (4.0           Medium-term profit (cash + depreciation)         (0.77)         (562.04)         (6.0           Long-term profit (cash + depreciation + opportunity)         (1.31)         (954.45)         (10.3)           Net Income         2023         2023         2023         2023           Net Income         (0.41)         (298.88)         (3.2)		0.00	0.34	0.00
Own capital         0.06         44.37         0.44           Total Capital Costs         0.32         230.85         2.49           TOTAL COSTS           Cash Costs         3.01         2,198.60         23.75           Depreciation Costs         0.26         189.08         2.0           Opportunity Costs         0.54         392.41         4.2           Total Production Costs (excludes own capital)         3.81         2,780.09         30.00           Profits         2023         2023         2023         202           Margin over operating costs         1.55         5.14         0.0           Short-term profit (cash costs)         (0.51)         (372.96)         (4.0           Medium-term profit (cash + depreciation)         (0.77)         (562.04)         (6.0°           Long-term profit (cash + depreciation + opportunity)         (1.31)         (954.45)         (10.3t)           Net Income         2023         2023         2023         2023           Net Income         (0.41)         (298.88)         (3.2)	·			
Total Capital Costs   0.32   230.85   2.45				
TOTAL COSTS  Cash Costs 3.01 2,198.60 23.7: Depreciation Costs 0.26 189.08 2.0. Opportunity Costs 0.54 392.41 4.2: Total Production Costs (excludes own capital) 3.81 2,780.09 30.0:  Profits 2023 2023 2023 Margin over operating costs 1.55 5.14 0.0: Short-term profit (cash costs) (0.51) (372.96) (4.0: Medium-term profit (cash + depreciation) (0.77) (562.04) (6.0: Long-term profit (cash + depreciation + opportunity) (1.31) (954.45) (10.3:  Net Income 2023 2023 2023  Net Income (0.41) (298.88) (3.2:	·			0.48
Cash Costs         3.01         2,198.60         23.77           Depreciation Costs         0.26         189.08         2.00           Opportunity Costs         0.54         392.41         4.20           Total Production Costs (excludes own capital)         3.81         2,780.09         30.00           Profits         2023         2023         2023         2023           Margin over operating costs         1.55         5.14         0.00           Short-term profit (cash costs)         (0.51)         (372.96)         (4.00)           Medium-term profit (cash + depreciation)         (0.77)         (562.04)         (6.00)           Long-term profit (cash + depreciation + opportunity)         (1.31)         (954.45)         (10.31)           Net Income         2023         2023         2023         2023           Net Income         (0.41)         (298.88)         (3.22)	Total Capital Costs	0.32	230.85	2.49
Depreciation Costs         0.26         189.08         2.0           Opportunity Costs         0.54         392.41         4.2           Total Production Costs (excludes own capital)         3.81         2,780.09         30.0           Profits         2023         2023         2023         2023           Margin over operating costs         1.55         5.14         0.0           Short-term profit (cash costs)         (0.51)         (372.96)         (4.0           Medium-term profit (cash + depreciation)         (0.77)         (562.04)         (6.0           Long-term profit (cash + depreciation + opportunity)         (1.31)         (954.45)         (10.3)           Net Income         2023         2023         2023         202           Net Income         (0.41)         (298.88)         (3.2)	TOTAL COSTS			
Depreciation Costs         0.26         189.08         2.00           Opportunity Costs         0.54         392.41         4.20           Total Production Costs (excludes own capital)         3.81         2,780.09         30.00           Profits         2023         2023         2023         2023           Margin over operating costs         1.55         5.14         0.00           Short-term profit (cash costs)         (0.51)         (372.96)         (4.00)           Medium-term profit (cash + depreciation)         (0.77)         (562.04)         (6.00)           Long-term profit (cash + depreciation + opportunity)         (1.31)         (954.45)         (10.30)           Net Income         2023         2023         2023           Net Income         (0.41)         (298.88)         (3.20)	Cash Costs	3.01	2,198.60	23.73
Profits         2023         2023         2023           Margin over operating costs         1.55         5.14         0.0           Short-term profit (cash costs)         (0.51)         (372.96)         (4.0           Medium-term profit (cash + depreciation)         (0.77)         (562.04)         (6.0           Long-term profit (cash + depreciation + opportunity)         (1.31)         (954.45)         (10.30           Net Income         2023         2023         2023         202           Net Income         (0.41)         (298.88)         (3.22)	Depreciation Costs	0.26		2.04
Profits         2023         2023         2023           Margin over operating costs         1.55         5.14         0.0           Short-term profit (cash costs)         (0.51)         (372.96)         (4.0)           Medium-term profit (cash + depreciation)         (0.77)         (562.04)         (6.0)           Long-term profit (cash + depreciation + opportunity)         (1.31)         (954.45)         (10.3)           Net Income         2023         2023         2023         202           Net Income         (0.41)         (298.88)         (3.2)	Opportunity Costs	0.54	392.41	4.24
Margin over operating costs         1.55         5.14         0.00           Short-term profit (cash costs)         (0.51)         (372.96)         (4.00)           Medium-term profit (cash + depreciation)         (0.77)         (562.04)         (6.00)           Long-term profit (cash + depreciation + opportunity)         (1.31)         (954.45)         (10.30)           Net Income         2023         2023         2023         2023           Net Income         (0.41)         (298.88)         (3.22)	Total Production Costs (excludes own capital)	3.81	2,780.09	30.01
Margin over operating costs         1.55         5.14         0.00           Short-term profit (cash costs)         (0.51)         (372.96)         (4.00)           Medium-term profit (cash + depreciation)         (0.77)         (562.04)         (6.00)           Long-term profit (cash + depreciation + opportunity)         (1.31)         (954.45)         (10.30)           Net Income         2023         2023         2023         2023           Net Income         (0.41)         (298.88)         (3.22)	Profits	2023	2023	202:
Short-term profit (cash costs)         (0.51)         (372.96)         (4.0)           Medium-term profit (cash + depreciation)         (0.77)         (562.04)         (6.0)           Long-term profit (cash + depreciation + opportunity)         (1.31)         (954.45)         (10.3)           Net Income         2023         2023         2023         202           Net Income         (0.41)         (298.88)         (3.2)				
Medium-term profit (cash + depreciation)       (0.77)       (562.04)       (6.07)         Long-term profit (cash + depreciation + opportunity)       (1.31)       (954.45)       (10.38)         Net Income       2023       2023       2023       2023         Net Income       (0.41)       (298.88)       (3.28)				
Long-term profit (cash + depreciation + opportunity)       (1.31)       (954.45)       (10.30)         Net Income       2023       2023       2023         Net Income       (0.41)       (298.88)       (3.20)		, ,		
Net Income (0.41) (298.88) (3.2)				(10.30
Net Income (0.41) (298.88) (3.2)	Net Income	2023	2023	2023
(* )				
	Net Cash Farm Income	(0.52)	(379.48)	(4.10

NOTE: Feed costs are based on cost of production if homegrown.



